

NATIONAL BRIDGING WORKSHOP ROADMAP (AUGUST 2022) FOR THE PHILIPPINES

Action	Timeline	Difficulty (1-3 scale)	Impact (1-3 scale)	Responsibility	Process
COORDINATION					
Objective 1: Improve the PHILCZ functionality by reviewing and amending the governing policies and plans (28 priority votes)					
1.1 Conduct series of joint workshops to: Review accomplishments of PhilCZ, objectives, roles and responsibilities, and supporting mechanisms relative to sector mandates Review and amend Presidential Administrative Order No. 10, Joint Administrative Order DA-DOH-DENR No 2020-02 and PhilCZ Strat Plan	3 rd – 4 th Quarter 2022 1 st – 2 nd Quarter 2023	++	+++	PhilCZ cTWG (DOH-DENR-DA)	Prepare TOR and other relevant documents to hire consultants and members to facilitate and document the series of workshops Conduct activities relative to the hiring process of consultants and members Conduct preparatory meetings with hired consultants for the scoping, planning of methodologies, and preparation of materials for the activities Conduct workshop proper to achieve desired output Secretariat composition and roles and responsibilities with all member agencies properly represented To include definition and mechanism of coordination
1.2 Conduct a joint convergence workshop to finalize the PhilCZ strategic plan and final structure to include membership of Department of Interior Local Government, Department of Public Works and Highways, Department of Finance, National Economic Development Authority, Department of Science and Technology, and Other Operational Agencies	3 rd – 4 th Quarter 2023	++	+++	Department of Health – Office of the Secretary	Key players from the Phil CZ working group to attend the joint convergence workshop Organize a four (4) day workshop at the national level with the following agenda a. Day 1 - finalization of the amendment to AO No. 10 series of 2011 b. Day 2 - finalization of the amendment to JAO Number 2020-02 c. Day 3 - finalization of the Phil CZ strategic plan 2023 to 2028 d. Day 4 - synthesis and ways forward Development of a Technical Report of the joint convergence workshop Submission to the Phil CZ for approval Once approved, disseminate the amended policies through the working groups
Objective 2: Strengthen the operationalization of the revised PhilCZ by CY 2023-2028 (18 priority votes)					
2.1 Create subcommittee on priority technical areas on surveillance, field investigation and response, risk assessment and communication, human resource, and training	3 rd – 4 th Quarter 2023	+	+++	PhilCZ Chair (DOH) DA, DENR, DOH, DILG (All members of PhilCZ)	Identify specific concerned agencies to subcommittees Surveillance, laboratory field investigation and response risk assessment risk communication human resource and training PhilCZ chair to write official memo to identified concerned agencies on creation or nomination of TWG members on said five subcommittees issuance of special orders (each agency) to TWG members
2.2 Develop Memorandum of Agreement (MOA) clearly defining the inter-sectoral coordination, communication, and information sharing of the PhilCZ member agencies	Q3-Q4 2023	++	+++	DOH as lead, other agencies (DA, DENR, DILG,	Organize workshop in drafting the MOA clearly stating each agency's role as the coordination, communication mechanisms, and information

				DPWH, NDRMMC, NEDA, DF)	Circulate drafted MOA for revision among member agencies Organize validation write-shop for finalization of MOA Signing of MOA among agency heads
2.3 Develop standard operating procedures (SOPs) per identified technical areas and inter-sectoral coordination from the national level and cascading to local level	2024	++	+++	Technical staff of sub-committee	Identify the focal in each sector Organize a meeting among the identified focal points Drafting of SOPs validation of develop SOPs by sectors for finalization Circulation of developed SOPs

SURVEILLANCE AND LABORATORY

Objective 3: Set-up an operational framework for routine data-sharing of surveillance results between the three sectors (34 priority votes)

3.1 Review the status of surveillance system framework	1 st Quarter 2023	+	+++	PhilCZ current chair with members	1) Organize a meeting with the representatives of the three sectors at the national level. 2) Organize a 5-day workshop with the representatives from each sector (National and Regional) + Local Government Units (LGUs)
3.2 Develop a joint surveillance system	2 nd Quarter 2023 2 nd Quarter 2023	++	+++	Heads of agencies/departments TWG Chair	1) Identify members of TWG appointed by the representative of each sector 2) Converse a 2-day meeting with the TWG to plan the development of the joint surveillance system
3.3 Develop TORs and SOPs to operationalize the joint surveillance system	4 th Quarter 2023 2 nd Quarter 2024	++	+++	TWG members (from #2)	1) Identify/hire consultants and experts to facilitate the write-shop 2) Organize a 3-day write-shop in developing the joint surveillance system 3) Circulate the drafted TORs and SOPs 4) Finalization of TORs an SOPs

Objective 4: Set-up a One Health Laboratory Network (23 priority votes)

4.1 Determine the capacity of laboratories from all sectors in all levels to provide laboratory services	4 th Quarter 2024	++	+++	Sectoral TWG Members	1) Conduct assessment and mapping of the existing laboratories from all sectors in all levels and their referral systems. 2) Finalize the list of laboratories based on the results of assessment
4.2 Set-up a joint laboratory referral system	2 nd Quarter 2025	+	+++	Sectoral TWG Members	1) Create the laboratory network 2) Issue JAO on designation of National Reference Laboratories

FIELD INVESTIGATION & RESPONSE

Objective 5: Establish the "One Health" protocol & identify specific functions of each sector in conducting joint field investigation & response (32 priority votes)					
5.1 Conduct an inter-agency meeting to review existing policies and protocols on field investigation and response	December 2022	+	+++	<ul style="list-style-type: none"> • DOH-EB • DA • DENR • LGU/DILG 	<ol style="list-style-type: none"> 1) List and compile existing policies/protocols of concerned offices related to field investigation and response. 2) Share and review policies among agencies. 3) Conduct a joint-hybrid meeting to discuss coordination gaps and provide recommendations.
5.2 Develop TOR and SOPs on information sharing, field investigation, response, sharing of logistics/resources.	4 th Quarter 2022	+++	+++	<ul style="list-style-type: none"> • DOH-EB • DA • DENR • LGU/DILG 	<ol style="list-style-type: none"> 1) Organize a meeting with the responsible agency to draft the SOP 2) Review the drafted SOP for revision from different sectors through electronic communication for faster review and response. 3) Organize a validation workshop for official endorsement. 4) SOP to include reporting, investigation, response and feedback.
5.3 Create One Health Response Teams at the national, regional and local levels	March 2023	+++	+++	<ul style="list-style-type: none"> • DOH-EB • DA • DENR • LGU/DILG 	<ol style="list-style-type: none"> 1) Organize a 1day meeting for identification of focal persons on a National level on October 2022 2) Each sector to designate a focal person and identify their responsibilities – December 2022 3) To create a joint Administrative Order (AO) for the creation of "One Health Response Team" – March 2023
Objective 6: To equip the "One Health Response Team" for timely & efficient field investigation and response activities at all levels (16 priority votes)					
6.1 Conduct TOT for the capacity building of the One Health Response Team Members of the national, followed by the regional level to be cascaded down to the LGU level on the following topics: field investigation/epidemiology, lab sample collection, handling, storage and transport and simulation exercise	<ol style="list-style-type: none"> 1. 2nd Quarter 2023 2. 3rd - 4th Quarter 2023 3. 3rd quarter 2023 to 3rd quarter 2024 	+++	+++	DOH DA DENR DILG	<ol style="list-style-type: none"> 1) Identify experts from the 3 agencies and other institutions as resource persons for the 5-day training on <ol style="list-style-type: none"> (a) Field epidemiology (b) Laboratory sample collection, handling, storage and transport (c) Simulation exercises / actual immersion 2) From five (5) clusters of TOTs with participants from regional representations of the agencies and from DILG. 3) Regional TOTs shall conduct PLGU trainings for provincial reps from the three (3) agencies and field offices in their respective regions. 4) Cascading of PLGU trainers to the municipal/city levels with HMOs, City Vets/LS coordinators MENRO/MAO <p>*Conduct regular post-assessment activities on all levels and amend accordingly. Initial funds for training will come from PhilCZ</p>
6.2 Conduct a joint simulation exercise at the national level followed by simulation exercises in each region to be cascaded down to the LGUs	<ol style="list-style-type: none"> 2nd Quarter 2023 National 3rd and 4th Quarter 2023 Regional and Local 	++	+++	DOH DA DENR DILG	<ol style="list-style-type: none"> 1) Organize a 2-day tabletop simulation exercise on zoonotic diseases and food safety in field investigation and response contingency plans and procedures. 2) Identify gaps found in field investigation and response contingency plans and procedures. 3) Develop an improved contingency plan and procedure on zoonotic diseases and food safety. 4) Organize cascading of improved contingency plans and procedures to regional and local level through simulation exercises. 5) Conduct regular post-assessment activities on all levels and amend contingency plans and procedures accordingly. 6) Initial funds for training will come from PhilCZ
HUMAN RESOURCES AND TRAINING					
Objective 7: To assess the current country's One Health workforce (6 priority votes)					

7.1 Conduct two workshops on the inventory of personnel	April 2023, May 2023	+++	+++	National Government DOH-EB, DPCB, HEMB, RITM, Regional Field Offices (RFOs), AS, DA-BAI, NMIS, RFOs, DOH-OHL, DENR-BMB, ERDB, EMB, RFOs, Admin CO, PCSD	First Workshop Organizer: National Offices Participants: National Representatives, Regional Representatives	Second Workshop Organizer: National and RFOs Participants: Local Government Units Observer: National 1) Series of leveling-off virtual meetings with RFO's to identify workshop participants and orientation on the activity (January to March 2023) 2) Develop a concept note of the workshop to include: <ul style="list-style-type: none"> • Rationale • Target Participants • Objectives • Expected Output 3) Conduct of the three (3) day workshop 4) Produce/draft workshop report
7.2 Determine number of staff required and lobby opening of job posts to the Department of Budget and Management (DBM)	June 2023	+++	+++	National Level Central Office: DOH, DA, DENR	1) To retrieve result of inventory workshop 2) TWG creates staffing pattern and manpower needs for One Health 3) Propose staffing pattern for concerned Central Offices' approval 4) Secretaries of concerned offices to submit joint proposed opening of new items to DBM	
Objective 8: To strengthen One Health capacities of personnel (44 priority votes)						
8.1 Conduct of at least three training needs assessment (TNA) sessions at national and local and other stakeholders end orientation on one health	September 2023	+++	+++	DOH: EB, DPCB, HEMB, RITM, RFOs, AS, OHL DA: BAI, NMIS, RFOs DENR: BMB, ERDB, EMB, RFOs, Admin CO, PCSD	1) Series of leveling off virtual meetings with regional field offices to identify workshop participants and orientation on the activity (September 2023) 2) Convene TWG for HR and training (October 2023) 3) Harmonize / complement existing TNA tools (November 2023) 4) Conduct TNA (1st week of December 2023) 5) Analysis and presentation of DNA results (1st quarter of 2024), include existing trainings on epidemiology 6) Development of training modules for target stakeholders of TNA (2 nd to 3 rd quarter of 2024)	
8.2 Conduct at least three (3) joint trainings based on Training Needs Analysis (TNA) session results	1 st quarter of 2025	+++	+++	DOH: EB, DPCB, HEMB, RITM, RFOs, AS, OHL DA: BAI, NMIS, RFOs DENR: BMB, ERDB, EMB, RFOs, Admin CO, PCSD	Resource Persons/Experts: 1) One Health Module Surveillance 2) Outbreak Investigation 3) Risk Assessment (Risk Analysis)	Post field work assessment

8.3 Roll-out finalized modules and materials (local)	July 2025	+++	+++	DOH: EB, DPCB, HEMB, RITM, RFOs, AS, OHL DA: BAI, NMIS, RFOs DENR: BMB, ERDB, EMB, RFOs, Admin CO, PCSD	1) Launching of One Health and Training Needs Assessment Module/Material 2) Digitization of OH and TNA module/material through online database set-up 3) Maintenance of online databases
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LEGAL AND FINANCE

Objective 9: To establish sustainable financial mechanism for One Health Activities (56 priority votes)

9.1 Institutionalize allocation of budget by the host agency	2024	++	+++	Host Agency	1) Joint Strategic Planning with costing 2) Include in National Expenditure Plan of National Host Agency to include Assessment of Expenditure Plan 3) Lobbying in Congress or secure passage in the General Appropriations Act (House of Representatives) 4) Allot funds for Regional Partners
9.2 Allocate funds for Disease Preparedness Activities	2024	+	++	DA-DOH-DENR-LGU	1) Review Annual Procurement Plan / Procurement Project Management Plan
9.3 Formulate harmonized process to expedite the use of Quick Response Fund (QRF)	2024	++	+++	DA-DOH-DENR	1) Defining the role of PhilCZ Chair on the declaration of Public Health Emergency 2) Simultaneous release of QRF

Objective 10: To formulate legal framework for One Health (51 priority votes)

10.1 Draft and propose a legislation "One Health Act"	2023-2025	+++	+++	PhilCZ TWG	1) Review existing policies on One Health 2) Formulate One Health Act – Identify champion for the proposed One Health Act 3) Public consultation 4) Endorse to the legislators for recommendation and approval by the President 5) Include in the Implementing Rules and Regulations
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RISK ASSESSMENT AND RISK COMMUNICATIONS

Objective 11: Strengthen joint risk communication capacity for timely and appropriate delivery of messages (22 priority votes)

11.1 Develop a robust inter-agency risk communication plan for priority zoonotic diseases	2023	++	+++	PhilCZ Risk Communication TWG	1) Creation of inter-agency technical working group (TWG) on risk communication plan development 2) Module development 3) Conduct workshop (national level and regional level) with LGU representative 4) Finalization of risk communication plan 5) Conduct workshop to orient LGUs on risk communication plan
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11.2 Develop an inter-agency risk communication playbook for priority zoonotic diseases	2024	+++	+++	PhilCZ Risk Communication TWG	<ol style="list-style-type: none"> 1) Creation of expanded inter-agency technical working group, including creatives of each agency. 2) Creation of workshop design for the development of communication playbook (Manual of Operations) for priority zoonotic diseases. 3) Conduct workshop on the development of communication playbook 4) Pre-testing 5) Finalization 6) Production of playbook and communication materials
Objective 12: Operationalize a Joint Risk Assessment at all levels (17 priority votes)					
12.1 Create a joint risk assessment (JRA) team at the national level and regional level	2023	++	+++	PhilCZ	<ol style="list-style-type: none"> 1) Identify focal persons at the national and regional level from the 3 Departments and LGU representatives. 2) Develop terms of reference (TOTs) 3) Get official endorsement
12.2 Conduct a national training on JRA	2024	++	+++	PhilCZ JRA, Focal persons	<ol style="list-style-type: none"> 1) Contact tripartite on the intent to conduct training on JRA. 2) Invite focal points from the national and regional levels 3) Organize JRA tripartite training
12.3 Develop Standard Operating Procedures (SOPs) for JRA	2024	+++	+++	PhilCZ JRA, Focal persons	<ol style="list-style-type: none"> 1) Write-shop of SOPs and Ordinances 2) Finalize and endorse 3) Printing and dissemination of SOPs.
12.4 Conduct cascade JRA training	2025	++	+++	PhilCZ JRA, Focal persons	<ol style="list-style-type: none"> 1) Explore 3rd party service provider for the conduct of trainings (logistics) 2) Develop Memorandum of Understanding (MOUs) for the 3rd party service provider 3) Conduct local trainings per region with the view to institutionalize
12.5 Conduct Joint Risk Assessment for high-risk areas	2 nd Quarter 2024	+++	+++	JRA Team (multilevel)	<ol style="list-style-type: none"> 1) Identify high risk area and hotspots 2) Conduct JRA 3) Documentation of JRA
12.6 Develop JRA monitoring and evaluation program	2025	++	+++	PhilCZ JRA, Focal	<ol style="list-style-type: none"> 1) Develop an after-action workshop to see gaps 2) Identify key stakeholders 3) Conduct after action review as per need basis at different levels